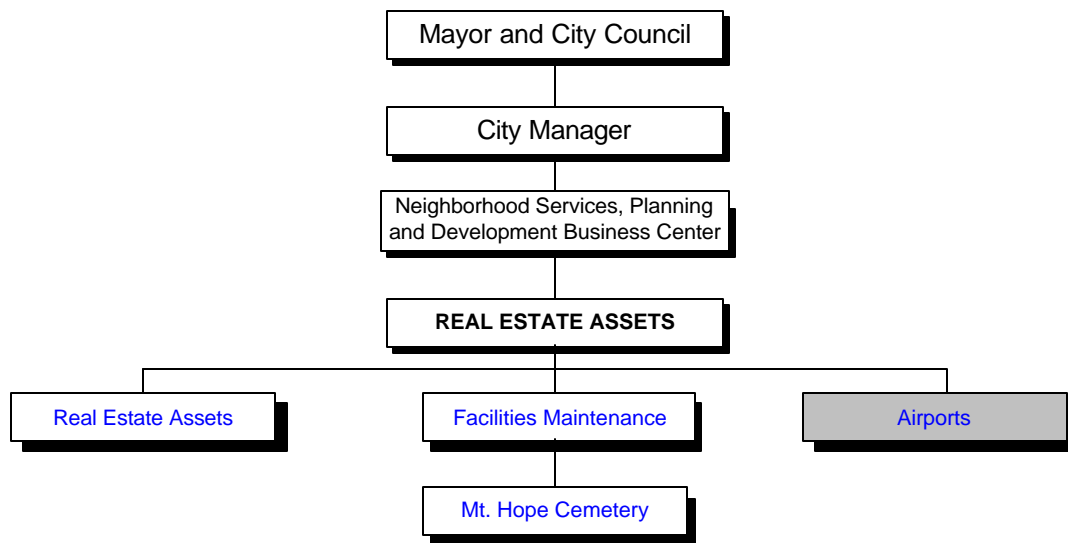


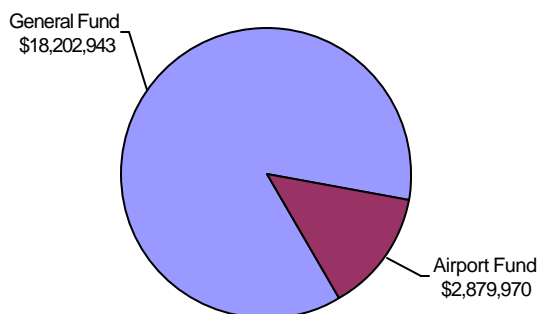
mission statement

To manage the City's real estate activities for the greatest benefit to the citizens of San Diego; to maintain all City facilities in a safe and operable condition; to manage Mount Hope Cemetery to provide relatively low cost interments; and to manage the municipal airports to provide safe and efficient operation to meet the aviation needs of San Diego.

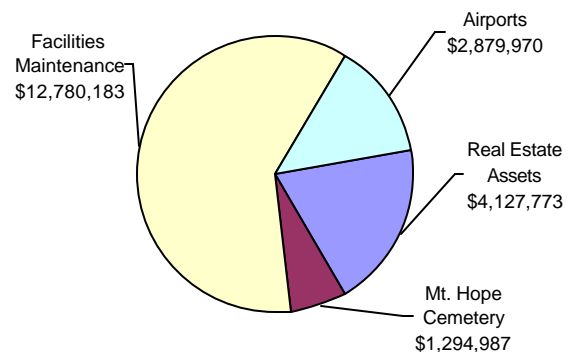
web address: <http://www.ci.san-diego.ca.us/>



source of funding



allocation of funding



Real Estate Assets

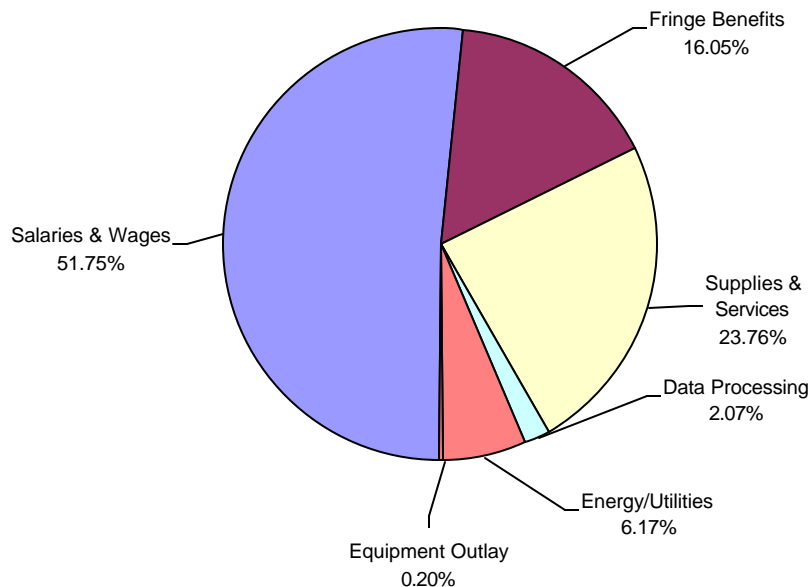
real estate assets department summary			
	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Positions	168.31	169.49	224.97
Personnel Expense	\$ 12,144,593	\$ 9,829,582	\$ 13,604,386
Non-Personnel Expense	7,587,748	6,973,628	7,478,527
TOTAL	\$ 19,732,341	\$ 16,803,210	\$ 21,082,913

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
department staffing			
GENERAL FUND			
Real Estate Assets	46.06	47.24	50.72
Facilities Maintenance	86.25	86.25	137.25
Mt. Hope Cemetery	16.00	16.00	16.00
TOTAL	148.31	149.49	203.97
CITY AIRPORT FUND			
Total City Airport Fund	20.00	20.00	21.00
department expenditures			
GENERAL FUND			
Real Estate Assets	\$ 3,192,506	\$ 3,585,639	\$ 4,127,773
Facilities Maintenance	13,505,203	9,331,089	12,780,183
Mt. Hope Cemetery	1,031,703	1,223,704	1,294,987
TOTAL	\$ 17,729,412	\$ 14,140,432	\$ 18,202,943
CITY AIRPORT FUND			
Total City Airport Fund	\$ 2,002,929	\$ 2,662,778	\$ 2,879,970

expenditures by category

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
PERSONNEL			
Salaries & Wages	\$ 8,597,133	\$ 6,646,269	\$ 9,420,496
Fringe Benefits	<u>2,564,332</u>	<u>2,039,345</u>	<u>2,921,145</u>
SUBTOTAL PERSONNEL	\$ 11,161,465	\$ 8,685,614	\$ 12,341,641
NON-PERSONNEL			
Supplies & Services	\$ 5,033,380	\$ 3,942,195	\$ 4,324,623
Data Processing	395,555	352,611	376,338
Energy/Utilities	943,647	1,119,247	1,123,916
Equipment Outlay	<u>195,365</u>	<u>40,765</u>	<u>36,425</u>
SUBTOTAL NON-PERSONNEL	\$ 6,567,947	\$ 5,454,818	\$ 5,861,302
TOTAL	\$ 17,729,412	\$ 14,140,432	\$ 18,202,943

FY 2001

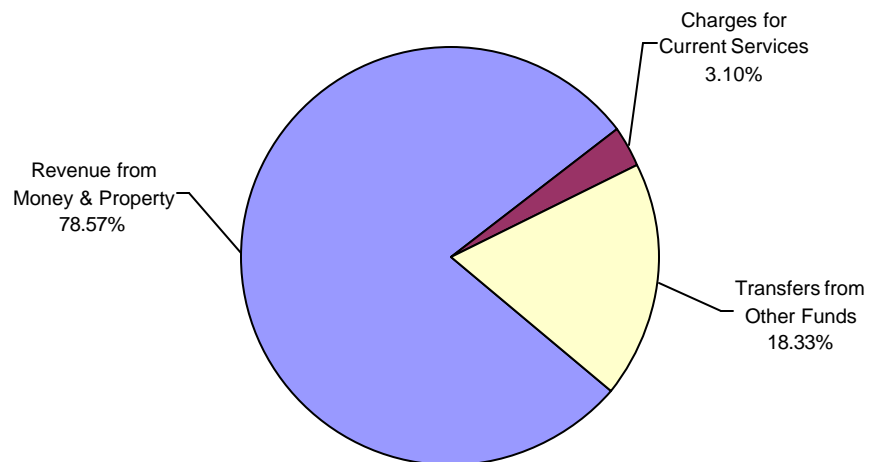


Real Estate Assets

General Fund - 100

revenue generated by category

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Revenue from Money & Property	\$ 21,066,338	\$ 20,299,100	\$ 21,610,000
Charges for Current Services	1,009,888	895,800	851,800
Transfers from Other Funds	5,760,850	2,273,600	5,042,708
TOTAL	\$ 27,837,076	\$ 23,468,500	\$ 27,504,508



Real Estate Assets

Real Estate Assets

real estate assets division summary			
	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Positions	46.06	47.24	50.72
Personnel Expense	\$ 2,739,063	\$ 3,156,517	\$ 3,608,181
Non-Personnel Expense	453,443	429,122	519,592
TOTAL	\$ 3,192,506	\$ 3,585,639	\$ 4,127,773

division staffing

GENERAL FUND

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Asset Management & Marketing	24.75	24.60	28.10
Acquisition & Valuation	18.25	17.70	17.70
Management	3.06	4.94	4.92
TOTAL	46.06	47.24	50.72

division expenditures

GENERAL FUND

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Asset Management & Marketing	\$ 1,316,039	\$ 1,833,162	\$ 2,270,006
Acquisition & Valuation	1,010,871	1,336,654	1,412,983
Management	865,596	415,823	444,784
TOTAL	\$ 3,192,506	\$ 3,585,639	\$ 4,127,773

Real Estate Assets

Real Estate Assets

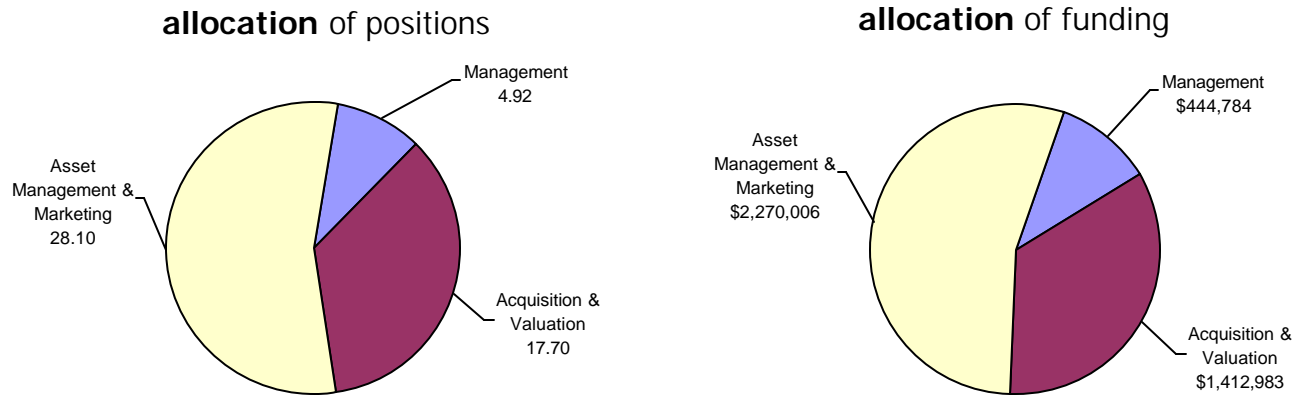
significant budget adjustments

	POSITIONS	COST
Personnel expense adjustments ⁽¹⁾	0.00	\$217,000
Staffing and support for Caltrans Relinquishments, Mission Bay leases, and other revenue leases	2.50	\$195,000
Staffing and support for Water Department ⁽²⁾	1.00	\$78,000
Transfer of funding for reimbursement to Planning and Development Review from Citywide Program Expenditures	0.00	\$56,000
Deputy City Manager reallocation	(0.02)	(\$2,000)

⁽¹⁾ Adjustments to reflect the annualization of the Fiscal Year 2000 salary increases, Fiscal Year 2001 negotiated salary increases, average salaries and fringe benefits.

⁽²⁾ Reimbursable Program.

division allocation



performance measures

asset management & marketing

Revenue Leases

To efficiently negotiate and manage revenue leases for the citizens of San Diego in order to maximize revenues.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$568,911	\$386,502	\$775,494	\$1,040,408
Output				
# of revenue leases	336	384	380	420
Internal Outcome				
% delinquency rate	1%	1%	2%	2%
External Outcome				
% of customers satisfied	88%	80%	85%	85%
Efficiency				
Average annual cost to manage a revenue lease	\$1,693	\$1,007	\$2,041	\$2,477

Real Estate Assets

Real Estate Assets

performance measures

asset management & marketing

Non-Revenue Leases

To efficiently negotiate and manage non-revenue producing real estate to address community needs.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$182,121	\$93,241	\$218,207	\$231,154
Output				
# of non-revenue leases	142	143	150	150
Internal Outcome				
# of lease compliance reviews conducted	25	30	30	30
External Outcome				
% of customer satisfied	90%	80%	90%	90%
Efficiency				
Average cost per non-revenue lease managed	\$1,283	\$652	\$1,455	\$1,541

acquisition and valuation

Provide Fair Market Appraisals

To provide fair market appraisals within 90 days from date of request 100% of the time.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$57,951	\$126,930	\$166,207	\$174,800
Output				
# of appraisals delivered	106	85	90	75
Internal Outcome				
% of appraisals delivered within 90 days	100%	100%	100%	100%
External Outcome				
% of appraisals completed in time to meet project construction deadline	100%	100%	100%	100%
Efficiency				
Average cost per appraisal	\$547	\$1,493	\$1,847	\$2,331

performance measures

acquisition and
valuation**Acquire Sites/Right-of-Way**

To acquire requested sites and rights-of-way within one year of request 100% of the time.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$336,170	\$196,980	\$474,057	\$500,925
Output				
# of parcels acquired	94	112	90	95
Internal Outcome				
% of parcels acquired within one year of project start date	100%	100%	100%	100%
External Outcome				
% of property acquired in time to meet project construction deadline	100%	100%	100%	100%
Efficiency				
Average cost per parcel acquired	\$3,576	\$1,759	\$5,267	\$5,273

acquisition and
valuation**Provide Relocation Service**

To relocate affected residents and businesses within one year of requests 100% of the time.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$149,996	\$87,810	\$184,660	\$194,837
Output				
# of residences and businesses relocated	73	19	180 ⁽¹⁾	84
Internal Outcome				
% of relocations completed within one year of request	100%	100%	100%	100%
External Outcome				
% of relocations completed in time to meet project construction deadline	100%	100%	100%	100%
Efficiency				
Average cost per relocation	\$2,055	\$4,622	\$1,026	\$2,319

⁽¹⁾ Relocations for the City Heights Project were delayed to Fiscal Year 2000.

Real Estate Assets

Real Estate Assets

description and salary schedule

asset management & marketing

This program is responsible for managing and leasing City-owned property; acquiring property leaseholds for municipal purposes; marketing and managing industrial and excess City-owned property; granting easements and permits to public and private entities for needed utilities and other uses; dedicating and designating City-owned parcels for specific uses; and performing special projects. Also reflected in this program are the support functions of lease billing; payroll; accounts payable; budget management and development of computer databases; and general clerical support.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1104	Account Clerk	0.25	0.25	\$ 31,128	\$ 7,782
1106	Senior Management Analyst	0.25	0.25	61,068	15,267
1107	Administrative Aide II	0.50	0.50	42,493	21,246
1110	Agricultural Lease Manager	1.00	1.00	66,561	66,561
1218	Associate Management Analyst	0.25	0.25	54,267	13,567
1228	Associate Property Agent	6.50	9.00	53,283	479,551
1348	Information Systems Analyst II	0.75	0.75	52,754	39,566
1532	Intermediate Stenographer	1.00	1.00	31,968	31,968
1535	Clerical Assistant II	0.25	0.25	29,696	7,424
1746	Word Processing Operator	1.50	1.50	31,157	46,736
1756	Property Agent	7.00	8.00	59,094	472,754
1776	Public Information Clerk	1.00	1.00	34,436	34,436
1844	Senior Account Clerk	0.65	0.65	36,551	23,758
1879	Senior Clerk/Typist	0.50	0.50	36,878	18,439
1917	Supervising Management Analyst	0.20	0.20	66,322	13,264
1929	Supervising Property Agent	2.00	2.00	66,622	133,244
2214	Deputy Director	1.00	1.00	87,784	87,784
TOTAL		24.60	28.10	\$	1,513,347

description and salary schedule

acquisition &
valuation

This program provides complete real estate valuation, acquisition and relocation services for the City of San Diego. These services involve appraisal and acquisition of sites for public facilities, parks, open space and rights-of-way for streets and utility purposes. Additional services provided by this program are appraisals for lease and/or sale of City properties, estimates of value for feasibility studies, estimates of land and rights-of-way acquisition costs, and consultation and expert witness services to the City Attorney's Office in connection with condemnation actions and other litigation issues. Federal, state and local laws pertaining to real estate acquisitions regulate acquisition, valuation and relocation functions by public agencies. Also reflected in this program are the support functions of accounts payable, budget functions, payroll, management and development of computer databases and general clerical support.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1104	Account Clerk	0.75	0.75	\$	31,128	\$ 23,346
1106	Senior Management Analyst	0.25	0.25		61,068	15,267
1107	Administrative Aide II	0.50	0.50		42,493	21,246
1218	Associate Management Analyst	0.25	0.25		54,267	13,567
1228	Associate Property Agent	5.00	5.00		53,283	266,417
1348	Information Systems Analyst II	0.25	0.25		52,756	13,189
1535	Clerical Assistant II	0.25	0.25		29,696	7,424
1746	Word Processing Operator	0.50	0.50		31,157	15,579
1756	Property Agent	4.00	4.00		59,094	236,377
1776	Public Information Clerk	1.00	1.00		34,436	34,436
1844	Senior Account Clerk	0.25	0.25		36,552	9,138
1879	Senior Clerk/Typist	0.50	0.50		36,878	18,439
1917	Supervising Management Analyst	0.20	0.20		66,322	13,264
1929	Supervising Property Agent	3.00	3.00		66,622	199,867
2214	Deputy Director	1.00	1.00		93,126	93,126
	TOTAL	17.70	17.70		\$	980,682

Real Estate Assets

Real Estate Assets

description and salary schedule

management

This program is responsible for management, policy direction, data systems support and accounting/budgetary support for the Real Estate Assets Department.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES			
		FY 2000	FY 2001		CLASS		TOTAL
1106	Senior Management Analyst	0.50	0.50	\$	61,068	\$	30,534
1218	Associate Management Analyst	0.50	0.50		54,267		27,134
1348	Information Systems Analyst II	1.00	1.00		52,754		52,754
1844	Senior Account Clerk	0.10	0.10		36,551		3,655
1876	Executive Secretary	1.12	1.11		43,586		48,380
1917	Supervising Management Analyst	0.60	0.60		66,322		39,793
2111	Assistant City Manager	0.12	0.11		143,420		15,776
2177	Real Estate Assets Director	1.00	1.00		115,048		115,048
	TOTAL	4.94	4.92			\$	333,074

Did you know ...?

The Real Estate Assets Department administers 720 lease agreements encompassing 37,975 acres, which are estimated to generate over \$37 million in revenues for Fiscal Year 2001.

Real Estate Assets

Facilities Maintenance

facilities maintenance division summary			
	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Positions	86.25	86.25	137.25
Personnel Expense	\$ 7,883,568	\$ 4,831,672	\$ 7,995,492
Non-Personnel Expense	5,621,635	4,499,417	4,784,691
TOTAL	\$ 13,505,203	\$ 9,331,089	\$ 12,780,183

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
division staffing			
CAB & DRC Facilities Maintenance	9.50	9.50	13.00
Administration	7.00	7.00	7.00
Maintenance of Facilities	56.00	56.00	56.00
Work Control	10.00	10.00	10.00
Contracts & Repair Support	2.75	2.75	2.75
World Trade Center	1.00	1.00	1.00
ADA Support	0.00	0.00	16.00
MWWD Support	0.00	0.00	31.50
TOTAL	86.25	86.25	137.25
division expenditures			
CAB & DRC Facilities Maintenance	\$ 1,631,142	\$ 1,379,411	\$ 1,503,500
Crabtree Building	93,030	128,471	128,471
Administration	1,033,218	1,090,488	1,107,743
Maintenance of Facilities	4,703,642	4,651,317	4,883,055
Work Control	1,073,399	594,366	623,537
Contracts & Repair Support	2,859,226	924,052	920,436
World Trade Center	422,859	562,984	565,846
ADA Support	575,050	-	1,036,212
MWWD Support	1,113,637	-	2,011,383
TOTAL	\$ 13,505,203	\$ 9,331,089	\$ 12,780,183

Real Estate Assets

Facilities Maintenance

significant budget adjustments

	POSITIONS	COST
Personnel expense adjustments ⁽¹⁾	0.00	\$311,000
Staffing and support for Metropolitan Wastewater Department ⁽²⁾	31.50	\$2,011,000
Staffing and support for American with Disabilities Act Program ⁽²⁾	16.00	\$1,036,000
Staffing for City Administration Building and Development Review Center	3.50	\$103,000
Utility rate and usage adjustments	0.00	\$5,000
Transfer of funding for Reimbursement to Planning and Development Review from Citywide Program Expenditures	0.00	\$3,000
Motive equipment assignment and usage charges	0.00	\$2,000
Supplies and services	0.00	\$1,000
Contractual services	0.00	(\$23,000)

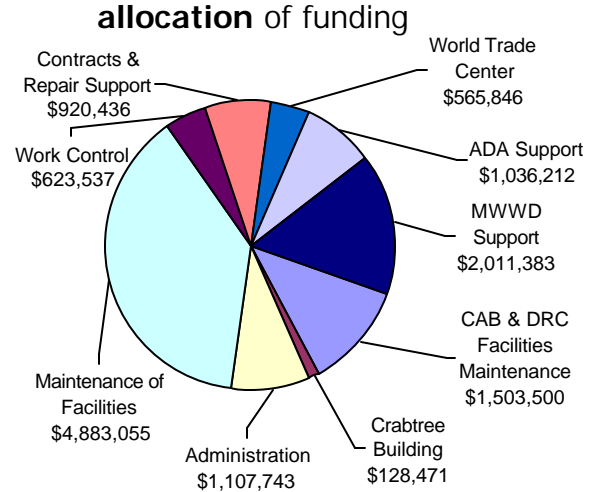
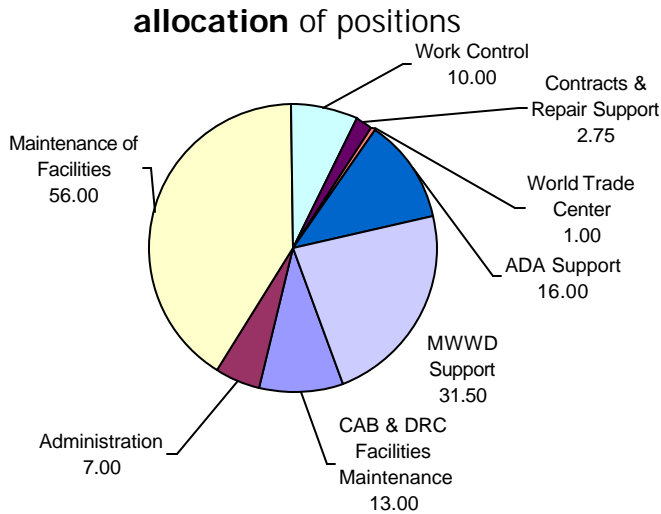
⁽¹⁾ Adjustments to reflect the annualization of the Fiscal Year 2000 salary increases, Fiscal Year 2001 negotiated salary increases, average salaries and fringe benefits.

⁽²⁾ Reimbursable Program.

Real Estate Assets

Facilities Maintenance

division allocation



performance measures

maintenance of facilities

Plumbing Repair and Replacement

To respond to plumbing emergencies within two hours and provide hot and cold water and operable sanitary facilities within City buildings as required by law.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$575,844	\$641,442	\$703,229	\$741,662
Output				
# of service requests	3,345	3,227	3,384	3,300
Internal Outcome				
% of time emergencies responded to within two hours	93%	87%	85%	85%
External Outcome				
% of customers satisfied	85%	90.5%	80%	80%
Efficiency				
Average cost per service request	\$172	\$199	\$208	\$225

Real Estate Assets

Facilities Maintenance

performance measures

maintenance of facilities

Roofing Repair and Replacement

To respond to emergency roof leak requests within two hours; perform roof repairs within 15 working days.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$450,778	\$466,131	\$165,258	\$168,069
Output				
# of service requests	441	174	170	170
Internal Outcome				
% of time emergencies responded to within two hours	82%	94%	85%	85%
External Outcome				
% of customers satisfied	51%	73%	80%	80%
Efficiency				
Average cost per service request	\$1,022	\$2,679	\$972	\$989

maintenance of facilities

Painting

To paint 660,000 square feet annually while maintaining an 80% customer satisfaction rating.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$738,985	\$581,061	\$514,356	\$545,304
Output				
# of square feet painted	996,709	598,132	660,000	660,000
Internal Outcome				
% of square feet projected to be painted	94%	79%	85%	85%
External Outcome				
% of customers satisfied	82%	78.4%	80%	80%
Efficiency				
Average cost per square foot painted	\$0.74	\$0.97	\$0.78	\$0.83

Real Estate Assets

Facilities Maintenance

performance measures

city administration building & development review center facility maintenance

CAB and DRC Facility Maintenance

To maintain and operate 468,000 square feet including cleaning 368,000 square feet of facility daily; respond to and complete minor repair requests within 24 hours; and maintain an 80% customer satisfaction rating.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$1,344,638	\$1,250,701	\$1,379,411	\$1,503,500
Output				
# of square feet maintained	468,000	468,000	468,000	468,000
Internal Outcome				
% of minor repair requests completed within 24 hours	86%	88%	85%	85%
External Outcome				
% of customers satisfied	93%	N/A	80%	80%
Efficiency				
Average annual cost per square foot maintained	\$2.87	\$2.67	\$2.95	\$3.21

world trade center

World Trade Center

To maintain and operate 112,985 square feet of the World Trade Center; respond to and complete minor repair requests within 24 hours; and maintain an 80% customer satisfaction rating.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$306,411	\$422,859	\$562,984	\$565,846
Output				
# of square feet maintained	112,985	112,985	112,985	112,985
Internal Outcome				
% of minor repair requests completed within 24 hours	91%	92%	85%	85%
External Outcome				
% of customers satisfied	92%	N/A	80%	80%
Efficiency				
Average annual cost per square foot maintained	\$2.71	\$3.74	\$4.98	\$5.01

Real Estate Assets

Facilities Maintenance

description and salary schedule

city administration building and development review center facility maintenance

This program manages and maintains the City Administration Building (CAB), the Development Review Center (DRC) and the Concourse Plaza area in a safe and clean manner so all tenants can effectively and safely perform their functions.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1273	Bldg Maintenance Supv	1.00	1.00	\$ 61,508	\$ 61,508
1274	Building Supervisor	1.00	1.00	39,353	39,353
1280	Building Service Technician	1.00	1.00	32,599	32,599
1389	Custodian II	6.50	10.00	25,686	256,858
	Field Training Pay				8,691
	Overtime Budgeted				9,213
	TOTAL	9.50	13.00	\$	408,222

administration

This section provides fiscal and operational management, policy direction, administration and clerical support to the division. It provides purchasing, payroll services, data systems support for the division and manages the City's gas and electric utility accounts.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1104	Account Clerk	1.00	2.00	\$ 31,128	\$ 62,255
1106	Senior Management Analyst	1.00	1.00	61,068	61,068
1279	Sr Building Maintenance Supv	1.00	1.00	76,518	76,518
1535	Clerical Assistant II	1.00	0.00	-	-
1648	Payroll Specialist II	1.00	1.00	32,741	32,741
1746	Word Processing Operator	1.00	1.00	31,157	31,157
2214	Deputy Director	1.00	1.00	93,126	93,126
	Overtime Budgeted				3,950
	TOTAL	7.00	7.00	\$	360,815

Real Estate Assets

Facilities Maintenance

description and salary schedule

maintenance of facilities

This program provides for the maintenance of City facilities, insuring a functional, protected, secure and operable environment so tenants, employees and customers can function safely and effectively.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1273	Bldg Maintenance Supv	1.00	1.00	\$ 61,508	\$ 61,508
1288	Carpenter	8.00	8.00	42,208	337,667
1290	Carpenter Supervisor	1.00	1.00	49,008	49,008
1428	Electrician	10.00	10.00	46,796	467,960
1431	Electrician Supervisor	1.00	1.00	53,552	53,552
1510	Heating Technician	4.50	4.50	46,569	209,562
1511	Heat, Vent & A/C Supv	1.00	1.00	53,552	53,552
1597	Locksmith	1.00	1.00	43,571	43,571
1635	Painter	9.00	9.00	41,157	370,413
1637	Painter Supervisor	1.00	1.00	47,125	47,125
1672	Plasterer	1.00	1.00	44,921	44,921
1675	Plumber	8.00	8.00	46,569	372,555
1677	Plumber Supervisor	1.00	1.00	53,494	53,494
1802	Senior Locksmith	1.00	1.00	45,778	45,778
1810	Refrigeration Mechanic	3.50	3.50	46,569	162,993
1819	Roofer	2.00	2.00	38,424	76,848
1913	Senior Refrigeration Mechanic	2.00	2.00	48,893	97,785
	Bilingual - Regular				1,233
	Field Training Pay				66,816
	Standby Pay				9,660
	Pesticide Application License				3,500
	Overtime Budgeted				40,803
TOTAL		56.00	56.00	\$	2,670,304

Real Estate Assets

Facilities Maintenance

description and salary schedule

work control

This program effectively supports all trade functions by providing accurate estimates, prioritizing work requests and keeping records. Under this program, preventive maintenance checks are performed annually on facilities. This program also administers deferred maintenance and repair contracts.

CLASS		POSITION YEARS		SALARIES AND WAGES	
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS	TOTAL
1280	Building Service Technician	6.00	6.00	\$ 32,599	\$ 195,592
1535	Clerical Assistant II	2.00	2.00	29,696	59,392
1601	Construction Estimator	2.00	2.00	53,552	107,104
	Overtime Budgeted				2,633
	TOTAL	10.00	10.00	\$	364,721

contracts & repair support

This program provides division-wide contractual repair support for facilities that include security; elevator; heating and air conditioning; custodial; and improvements.

CLASS		POSITION YEARS		SALARIES AND WAGES	
NUMBER	POSITION TITLE	FY 2000	FY 2001	CLASS	TOTAL
1153	Assistant Engineer-Civil	1.00	1.00	\$ 54,509	\$ 54,509
1225	Associate Engineer-Mechanical	1.00	1.00	62,884	62,884
1601	Construction Estimator	0.75	0.75	53,552	40,164
	Overtime Budgeted				2,104
	TOTAL	2.75	2.75	\$	159,661

Real Estate Assets

Facilities Maintenance

description and salary schedule

world trade center

This program manages, operates and maintains the World Trade Center so tenants can perform their functions safely and comfortably.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1280	Building Service Technician	1.00	1.00	\$	32,599	\$ 32,599
	TOTAL	1.00	1.00			\$ 32,599

crabtree building

This program manages, operates and maintains the Crabtree Building so tenants can perform their functions safely and comfortably. (No personnel expenses are budgeted in this activity.)

ada support

This program manages and coordinates the repair, maintenance, and improvements of City facilities in conformance with the American with Disabilities Act (ADA) guidelines.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1273	Bldg Maintenance Supv	0.00	1.00	\$	61,508	\$ 61,508
1280	Building Service Technician	0.00	2.00		32,599	65,197
1288	Carpenter	0.00	7.00		42,208	295,460
1290	Carpenter Supervisor	0.00	1.00		49,008	49,008
1423	Senior Drafting Aide	0.00	1.00		41,803	41,803
1428	Electrician	0.00	2.00		46,796	93,592
1601	Construction Estimator	0.00	1.00		53,552	53,552
1635	Painter	0.00	1.00		41,157	41,157
	TOTAL	0.00	16.00			\$ 701,277

Real Estate Assets

Facilities Maintenance

description and salary schedule

mwwd support

This program manages and coordinates the repair, maintenance, and improvements of Metropolitan Wastewater Department (MWWD) facilities.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1273	Bldg Maintenance Supv	0.00	1.00	\$ 61,508	\$ 61,508
1280	Building Service Technician	0.00	7.00	32,599	228,190
1288	Carpenter	0.00	2.00	42,208	84,417
1328	Apprentice-Electrician	0.00	2.00	39,216	78,432
1428	Electrician	0.00	6.00	46,796	280,776
1431	Electrician Supervisor	0.00	1.00	53,552	53,552
1510	Heating Technician	0.00	1.00	46,569	46,569
1597	Locksmith	0.00	0.50	43,571	21,786
1635	Painter	0.00	6.00	41,157	246,942
1675	Plumber	0.00	1.00	46,569	46,569
1810	Refrigeration Mechanic	0.00	2.00	46,569	93,139
1819	Roofer	0.00	1.00	38,424	38,424
1913	Senior Refrigeration Mechanic	0.00	1.00	48,893	48,893
	Overtime Budgeted				20,000
	TOTAL	0.00	31.50	\$	\$ 1,349,197

Real Estate Assets

Facilities Maintenance – Mt. Hope Cemetery

mt. hope cemetery division summary			
	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Positions	16.00	16.00	16.00
Personnel Expense	\$ 538,833	\$ 697,425	\$ 737,969
Non-Personnel Expense	492,870	526,279	557,018
TOTAL	\$ 1,031,703	\$ 1,223,704	\$ 1,294,987



Mt. Hope has the lowest cost burial program in San Diego County. It also has a pre-need program available to take care of future needs.

division staffing

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Administration	1.05	3.00	3.00
Grounds Maintenance	10.70	9.75	9.75
Interment	4.25	3.25	3.25
TOTAL	16.00	16.00	16.00

division expenditures

Administration	\$ 145,100	\$ 205,223	\$ 216,236
Grounds Maintenance	603,216	714,823	740,593
Interment	188,521	245,058	253,092
Perpetuity Fund Investment	94,866	58,600	85,066
TOTAL	\$ 1,031,703	\$ 1,223,704	\$ 1,294,987

Real Estate Assets

Facilities Maintenance - Mt. Hope Cemetery

significant budget adjustments

	POSITIONS	COST
Personnel expense adjustments ⁽¹⁾	0.00	\$41,000
Contractual services	0.00	\$27,000
Motive Equipment assignment and usage charges	0.00	\$7,000
Underground Storage Tanks	0.00	\$1,000
Master Lease Program	0.00	(\$4,000)

⁽¹⁾ Adjustments to reflect the annualization of the Fiscal Year 2000 salary increases, Fiscal Year 2001 negotiated salary increases, average salaries and fringe benefits.

Did you know ...?

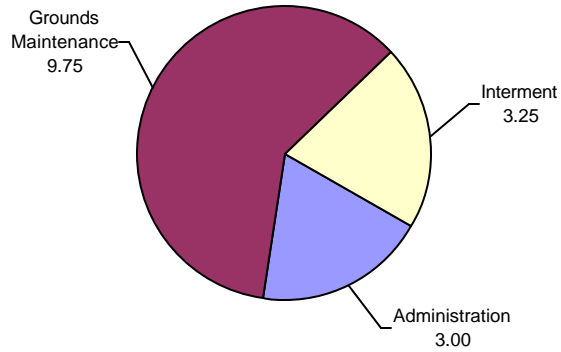
Mt. Hope has a section set aside for veterans and their spouses.

Real Estate Assets

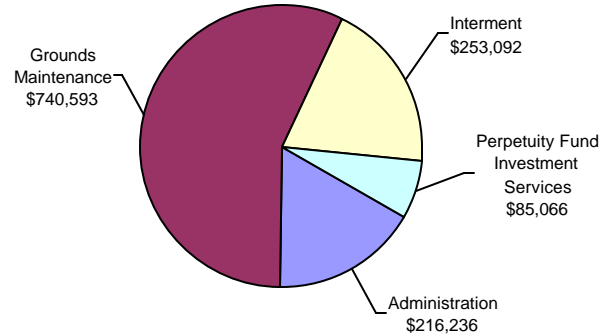
Facilities Maintenance – Mt. Hope Cemetery

division allocation

allocation of positions



allocation of funding



performance measures

grounds maintenance

Maintain Developed Cemetery Grounds

To maintain 69 developed acres of grave sites by watering, mowing, trimming trees and abating weeds in an efficient manner.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$493,947	\$601,517	\$701,434	\$735,953
Output				
# of developed acres maintained	69	69	69	69
Internal Outcome				
% of objective met by watering and mowing	90%	95%	95%	95%
External Outcome				
% of customers satisfied with developed cemetery grounds	85%	95%	95%	95%
Efficiency				
Average cost per acre	\$7,159	\$8,718	\$10,166	\$10,666

Real Estate Assets

Facilities Maintenance - Mt. Hope Cemetery

performance measures

grounds maintenance

Maintain Undeveloped Cemetery Grounds

To maintain 31 undeveloped acres by mowing four times per year.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$4,476	\$1,698	\$4,389	\$4,543
Output				
# of undeveloped acres maintained	31	31	31	31
Internal Outcome				
% of undeveloped areas mowed four times per year	96%	95%	95%	95%
External Outcome				
% of customers satisfied with undeveloped cemetery grounds	82%	95%	95%	95%
Efficiency				
Average cost per acre	\$144	\$55	\$142	\$147

interment

Interment

To complete all interments (burials) on day scheduled while keeping costs to a minimum.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$222,450	\$188,521	\$245,058	\$253,092
Output				
# of interments	593	541	500	500
Internal Outcome				
% of interments completed on day requested	97%	95%	95%	99%
External Outcome				
% of customers satisfied	97%	95%	95%	99%
Efficiency				
Average cost per interment	\$375	\$348	\$490	\$506

Real Estate Assets

Facilities Maintenance – Mt. Hope Cemetery

description and salary schedule

administration

This program establishes the policies, directs the operations of Mt. Hope Cemetery and prepares the annual operating and Capital Improvements Program budgets. The staff assists customers in locating burial sites and making burial arrangements; they sell burial lots, assist individuals with monument placing and maintain cemetery records. Staff perform other tasks as needed, such as, researching historical information and organizing annual Veterans and Memorial Day services.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1107	Administrative Aide II	1.00	1.00	\$ 42,493	\$ 42,493
1296	Cemetery Manager	1.00	1.00	53,911	53,911
1535	Clerical Assistant II	1.00	1.00	29,696	29,696
	Standby Pay				691
	Temporary Help				2,222
	Overtime Budgeted				856
	TOTAL	3.00	3.00	\$	129,869

grounds maintenance

This program provides complete maintenance service for all 69 developed acres at Mt. Hope Cemetery. Services include turf mowing, edging, irrigation, fertilization, renovation, tree and shrub trimming, litter control, planting and installation and maintenance of grave memorials. Provide weed and trash abatement to the undeveloped 31 acres and the County's Evergreen Cemetery. Field staff assists visitors in locating gravesites.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1438	Equipment Technician II	0.75	0.75	\$ 38,753	\$ 29,064
1467	Grounds Maintenance Worker I	2.00	2.00	26,523	53,045
1468	Grounds Maintenance Worker II	4.00	4.00	29,483	117,931
1470	Grounds Maintenance Supervisor	1.00	1.00	37,437	37,437
1568	Lead Cemetery Groundskeeper	1.00	1.00	32,708	32,708
1594	Light Equipment Operator	1.00	1.00	34,028	34,028
	Standby Pay				828
	Pesticide App Lic				2,000
	Overtime Budgeted				2,006
	TOTAL	9.75	9.75	\$	309,047

Real Estate Assets

Facilities Maintenance - Mt. Hope Cemetery

description and salary schedule

interment

This program performs interments. Services include the opening and closing of graves and the setup of chairs and tents for burial ceremonies.

CLASS NUMBER	POSITION TITLE	POSITION YEARS		SALARIES AND WAGES	
		FY 2000	FY 2001	CLASS	TOTAL
1438	Equipment Technician II	0.25	0.25	\$ 38,753	\$ 9,688
1440	Equipment Operator II	1.00	1.00	40,839	40,839
1467	Grounds Maintenance Worker I	1.00	1.00	26,523	26,523
1468	Grounds Maintenance Worker II	1.00	1.00	29,483	29,483
	Overtime Budgeted				1,148
	TOTAL	3.25	3.25	\$	107,681

perpetuity fund investment services

The Cemetery Perpetuity Fund was established by City Charter amendment to insure perpetual maintenance of the cemetery grounds. Twenty percent of revenues generated from the sale of cemetery lots are deposited into the Perpetuity Fund for investment purposes. The dividends and interest on this investment are returned to the General Fund to partially offset cemetery maintenance costs. Although this program appears as part of the Mt. Hope Cemetery budget, the City Funds Commission is solely responsible for its administration. The expenses represent management fees for the professional investment managers and custodial services for safekeeping of securities. Investment and custodial fees are based upon the market value of the previous year's assets. (No personnel expenses are budgeted in this activity.)

five-year revenue and expenditure forecast

	FY 2001 PROPOSED	FY 2002 FORECAST	FY 2003 FORECAST	FY 2004 FORECAST	FY 2005 FORECAST
Positions	203.97	236.47	252.47	254.47	256.47
Personnel Expense	\$ 12,341,641	\$ 14,540,282	\$ 15,832,074	\$ 16,411,519	\$ 17,638,346
Non-Personnel Expense	5,861,302	6,536,641	6,972,739	7,211,923	7,458,280
TOTAL EXPENDITURES	\$ 18,202,943	\$ 21,076,923	\$ 22,804,813	\$ 23,623,442	\$ 25,096,626
TOTAL REVENUE	\$ 27,504,508	\$ 29,948,975	\$ 30,417,164	\$ 30,894,717	\$ 31,381,821

A 3% inflation rate has been applied to the Fiscal Year 2002 – Fiscal Year 2005 expenses and revenues.

Fiscal Year 2002

Addition of 28.50 positions will be required for facilities maintenance support to the Police, Fire, Environmental Services Department, and to Airports, Streets maintenance and Equipment Divisions.

Addition of 1.00 position will be required for on-site management of the World Trade Center and Crabtree buildings.

Addition of 3.00 positions and support will be required to assist with the management of the Asset Management and Marketing Division, Information Systems, and new revenue leases.

Fiscal Year 2003

Addition of 16.00 positions will be required for facilities maintenance support for new facilities.

Fiscal Year 2004

Addition of 2.00 positions will be required to maintain and repair new and acquired facilities.

Fiscal Year 2005

Addition of 2.00 positions will be required to maintain and repair new and acquired facilities.

airports division summary			
	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Positions	20.00	20.00	21.00
Personnel Expense	\$ 983,128	\$ 1,143,968	\$ 1,262,745
Non-Personnel Expense	1,019,801	1,518,810	1,617,225
TOTAL	\$ 2,002,929	\$ 2,662,778	\$ 2,879,970

Of the eleven airports located in the Greater San Diego area, the City of San Diego Montgomery Field Airport ranks #1 as the busiest airport in terms of annual aircraft operations (approximately 300,000 per year).

division staffing

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Brown Field	8.00	8.50	8.50
Noise Abatement	1.00	1.00	1.00
Airport Management	3.00	3.00	3.00
Montgomery Field	8.00	6.50	6.50
Customer and Support Services	0.00	1.00	2.00
TOTAL	20.00	20.00	21.00

division expenditures

Brown Field	\$ 827,688	\$ 1,123,577	\$ 1,208,591
Noise Abatement	115,686	89,788	96,932
Airport Management	262,922	382,486	329,556
Montgomery Field	707,616	1,016,596	1,074,336
Customer and Support Services	89,017	50,331	170,555
TOTAL	\$ 2,002,929	\$ 2,662,778	\$ 2,879,970

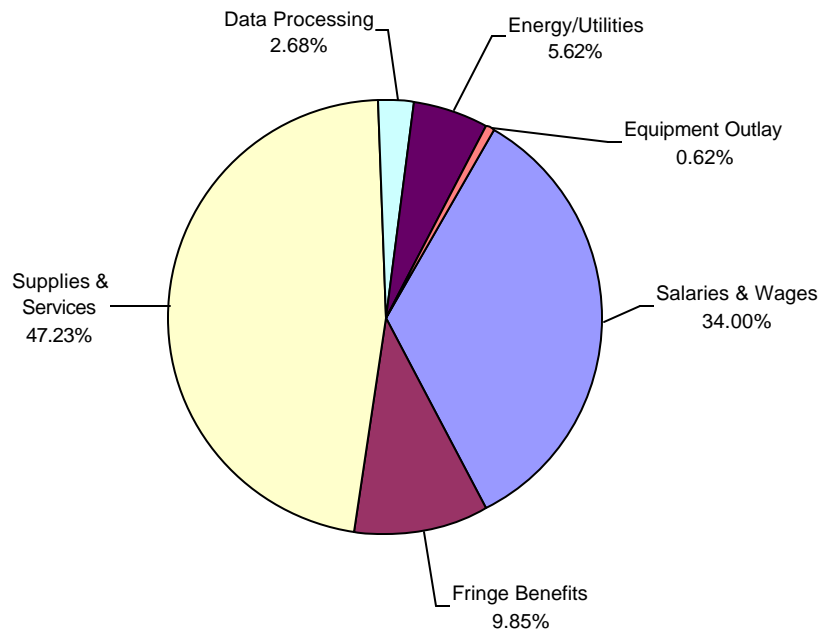
Real Estate Assets

Airports Fund - 41100

expenditures by category

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
PERSONNEL			
Salaries & Wages	\$ 769,114	\$ 886,127	\$ 979,181
Fringe Benefits	214,014	257,841	283,564
SUBTOTAL PERSONNEL	\$ 983,128	\$ 1,143,968	\$ 1,262,745
NON-PERSONNEL			
Supplies & Services	\$ 766,335	\$ 1,268,690	\$ 1,360,082
Data Processing	56,005	78,722	77,320
Energy/Utilities	172,905	153,539	161,964
Equipment Outlay	24,556	17,859	17,859
SUBTOTAL NON-PERSONNEL	\$ 1,019,801	\$ 1,518,810	\$ 1,617,225
TOTAL	\$ 2,002,929	\$ 2,662,778	\$ 2,879,970

FY 2001

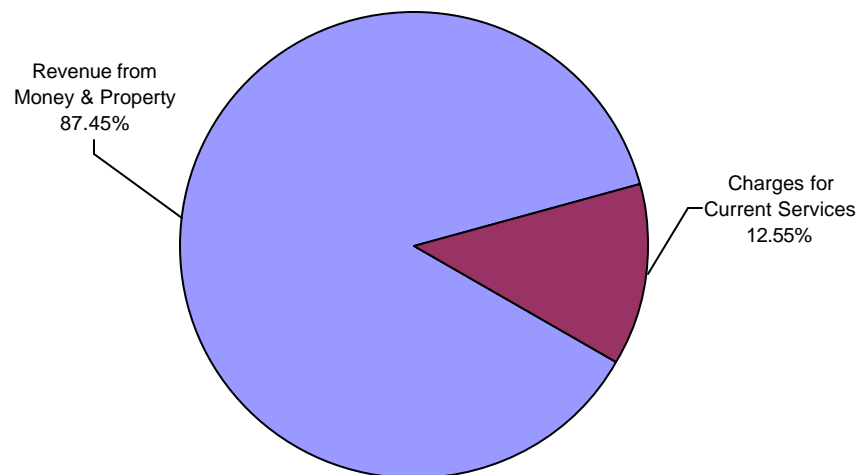


Real Estate Assets

Airports Fund - 41100

revenue generated by category

	FY 1999 ACTUAL	FY 2000 BUDGET	FY 2001 PROPOSED
Fines, Forfeitures & Penalties	\$ 214	\$ -	\$ -
Revenue from Money & Property	2,613,336	2,139,721	2,139,721
Charges for Current Services	304,372	307,023	307,023
Other Revenue	3,595	-	-
Transfers from Other Funds	1,063,262	-	-
TOTAL	\$ 3,984,779	\$ 2,446,744	\$ 2,446,744



Real Estate Assets

Airports

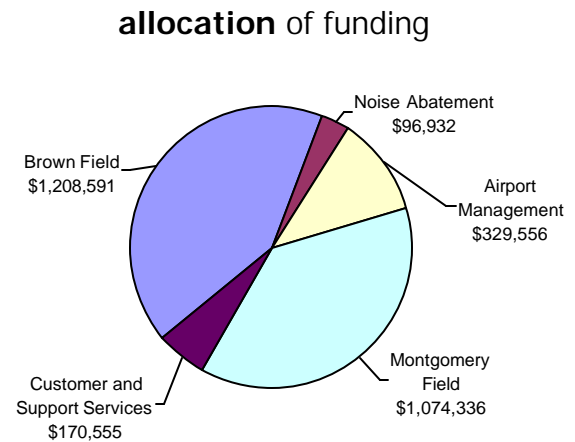
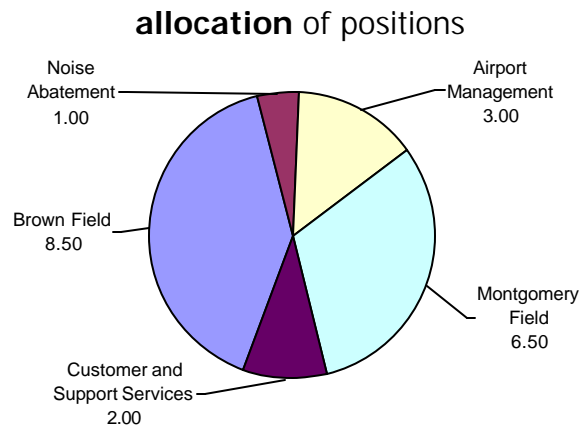
significant budget adjustments

The City of San Diego Brown Field Airport is the airport of choice for the anchoring of nine operational aircraft blimps when visiting and touring the San Diego region.

	POSITIONS	COST
Personnel expense adjustments ⁽¹⁾	0.00	\$77,000
Contractual services	0.00	\$97,000
Staffing and support for Airport Management	1.00	\$42,000
Motive equipment assignment and usage charges	0.00	\$6,000
Utility rate and usage adjustments	0.00	\$6,000
Automated support for department and Citywide information systems	0.00	\$4,000
Insurance rates and coverage adjustment	0.00	(\$9,000)
Hazardous Material (HAZMAT) training and inspection	0.00	(\$5,000)

⁽¹⁾ Adjustments to reflect the annualization of the Fiscal Year 2000 salary increases, Fiscal Year 2001 negotiated salary increases, average salaries and fringe benefits.

division allocation



performance measures

montgomery field

Airport Operations

To facilitate 300,000 safe aircraft operations per year with a 90% pilot satisfaction rating.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$410,713	\$340,692	\$338,524	\$346,411
Output				
# of aircraft operations	252,119	272,712	300,000	300,000
Internal Outcome				
% of aircraft operations completed safely	100%	100%	100%	100%
External Outcome				
% of pilots satisfied	90%	90%	90%	90%
Efficiency				
Average cost per aircraft operation facilitated	\$1.63	\$1.25	\$1.13	\$1.15

Real Estate Assets

Airports

performance measures

montgomery field

Property Management Aviation

To effectively manage 28 revenue-generating leases and to generate \$400,000 in aviation lease revenue.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$57,356	\$43,278	\$52,820	\$55,449
Output				
# of revenue leases managed	28	28	28	28
Internal Outcome				
% of revenue-generating property leased	100%	100%	100%	100%
External Outcome				
# of revenue leases generated annually	28	28	28	28
Efficiency				
Average cost per revenue lease managed	\$2,048	\$1,546	\$1,886	\$1,980

brown field

Airport Operations

To facilitate 120,000 safe aircraft operations per year with a 90% pilot satisfaction rating.

	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$329,667	\$291,470	\$327,226	\$342,539
Output				
# of operations	107,902	88,392	120,000	120,000
Internal Outcome				
% of operations completed safely	77%	74%	100%	100%
External Outcome				
% of pilots satisfied	90%	90%	90%	90%
Efficiency				
Average cost per operation	\$3.06	\$3.30	\$2.73	\$2.85

performance measures

noise abatement	Enforce Noise Regulations To reduce noise violations by 7%.			
	FY 1998 Actual	FY 1999 Actual	FY 2000 Budget	FY 2001 Proposed
Input				
	\$25,825	\$50,836	\$38,911	\$40,697
Output				
# of noise violation citations issued	70	90	100	100
Internal Outcome				
# of complaints received	70	93	100	100
External Outcome				
% decrease in noise violations	3%	10%	7%	7%
Efficiency				
Average cost per citation issued	\$369	\$565	\$389	\$407

Real Estate Assets

Airports

description and salary schedule

brown field

This program provides for the safety and security of airport operations. This is accomplished through the provision of Aircraft Rescue and Fire Fighting (ARFF); the coordination of airport activities and special events; and the maintenance of grounds, facilities and City-owned buildings. This service-oriented program maintains aircraft operating areas, collects airport user fees and administers airport improvement programs. It is responsible for the marketing, leasing and development of airport properties. The program also provides the local share for capital improvement projects funded by the Federal Aviation Administration (FAA) and the California Department of Transportation (CalTrans).

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1117	Airport Operations Assistant	2.00	2.00	\$	34,267	\$ 68,534
1118	Airport Manager	1.00	1.00		51,065	51,065
1228	Associate Property Agent	1.00	1.00		53,283	53,283
1535	Clerical Assistant II	1.00	1.00		29,696	29,696
1756	Property Agent	1.00	1.00		59,094	59,094
1808	Sr Airport Operations Asst	1.00	1.00		37,744	37,744
1929	Supervising Property Agent	0.50	0.50		66,622	33,311
1979	Utility Worker II	1.00	1.00		32,622	32,622
	Overtime Budgeted					12,492
	TOTAL	8.50	8.50		\$	377,841

noise abatement

This program provides community relations and activities to enhance the public image of the City's airports. This program includes a provision for insuring that all airport construction and development projects comply with federal, state and local environmental regulations. This program attempts to minimize aircraft noise impacts on surrounding communities and insures compliance with California Airport Noise Standards, by monitoring aircraft noise levels, enforcing airport noise regulations, educating local and transient pilots and resolving citizen noise complaints.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1116	Noise Abatement Officer	1.00	1.00	\$	56,502	\$ 56,502
	TOTAL	1.00	1.00		\$	56,502

Real Estate Assets

Airports

description and salary schedule

airport management

This program provides overall management, direction and support to insure compliance with federal, state and local regulations affecting City airports; administers airport improvement programs; effectively manages revenues and expenditures to insure the viability of an enterprise operation; and properly plans, manages and markets the resources, facilities and real estate activities of Brown Field and Montgomery Field airports.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1218	Associate Management Analyst	1.00	1.00	\$	54,267	\$ 54,267
1879	Senior Clerk/Typist	1.00	1.00		36,878	36,878
2214	Deputy Director	1.00	1.00		87,784	87,784
	Ex Perf Pay-Classified					2,570
	TOTAL	3.00	3.00			\$ 181,499

montgomery field

This program provides for the safety and security of airport operations. This is accomplished through the provision of Aircraft Rescue and Fire Fighting (ARFF); the coordination of airport activities and special events; and the maintenance of grounds, facilities and City-owned buildings. This service-oriented program maintains aircraft operating areas, collects airport user fees. It is responsible for the marketing, leasing and development of airport properties. The program also provides the local share for capital improvement projects funded by the Federal Aviation Administration (FAA) and the California Department of Transportation (CalTrans).

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1117	Airport Operations Assistant	2.00	2.00	\$	34,267	\$ 68,534
1118	Airport Manager	1.00	1.00		51,065	51,065
1756	Property Agent	1.00	1.00		59,094	59,094
1808	Sr Airport Operations Asst	1.00	1.00		37,744	37,744
1929	Supervising Property Agent	0.50	0.50		66,622	33,311
1979	Utility Worker II	1.00	1.00		32,622	32,622
	Overtime Budgeted					12,492
	TOTAL	6.50	6.50			\$ 294,862

Real Estate Assets

Airports

description and salary schedule

customer and support services

The Customer and Support Services section coordinates with the Airport Management section to monitor division fiscal resources; maintains the payroll and accounting; responds to interdepartmental information requests; processes all purchase requests; provides clerical support to the division and is also responsible for the coordination of all data management and inventory functions of the division.

CLASS NUMBER	POSITION TITLE	POSITION YEARS			SALARIES AND WAGES	
		FY 2000	FY 2001		CLASS	TOTAL
1105	Administrative Aide I	1.00	1.00	\$	37,260	\$ 37,260
1237	Payroll Specialist I	0.00	1.00		31,217	31,217
	TOTAL	1.00	2.00		\$	68,477

Real Estate Assets
Airports Fund

revenue and expense statement

AIRPORTS FUND 41100	FY 1999 ACTUAL	FY 2000 ESTIMATED	FY 2001 PROPOSED
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 1,821,287	\$ 2,058,387	\$ 1,842,353
Prior Year Continuing Appropriations	202,967	-	-
Prior Year Encumbrances Canceled	420,685	-	-
TOTAL BALANCE	\$ 2,444,939	\$ 2,058,387	\$ 1,842,353
REVENUE			
CIP Grants	\$ 1,063,262	\$ 283,888	\$ -
Fund Interest	128,666	83,000	83,000
Aviation Leases	484,318	455,192	455,192
Commercial Leases	1,485,931	1,601,529	1,601,529
Aircraft Fuel Fees	104,503	104,300	104,300
Parking Fees	118,066	103,100	103,100
Commercial Landing Fees	33,076	22,000	22,000
Leases - To Other City Departments	176,225	-	-
Miscellaneous Revenue	390,735	77,623	77,623
TOTAL REVENUE	\$ 3,984,782	\$ 2,730,632	\$ 2,446,744
TOTAL BALANCE AND REVENUE	\$ 6,429,721	\$ 4,789,019	\$ 4,289,097
EXPENSE			
CAPITAL IMPROVEMENTS PROGRAM			
Capital Improvements Program	\$ 435,249	\$ 400,000	\$ 400,000
Grant Funded Capital Improvements Program	1,063,263	283,888	-
TOTAL CAPITAL IMPROVEMENTS PROGRAM	\$ 1,498,512	\$ 683,888	\$ 400,000
OPERATING EXPENSE			
Personnel Expense	\$ 983,128	\$ 1,143,968	\$ 1,262,745
Non-Personnel Expense	1,019,801	1,118,810	1,217,225
TOTAL OPERATING EXPENSE	\$ 2,002,929	\$ 2,262,778	\$ 2,479,970
TOTAL CIP AND OPERATING EXPENSE	\$ 3,501,441	\$ 2,946,666	\$ 2,879,970
RESERVE			
Reserve for Encumbrances	\$ 298,042	\$ -	\$ -
Reserve for Continuing Appropriations - CIP	571,851	-	-
TOTAL RESERVES	\$ 869,893	\$ -	\$ -
BALANCE	\$ 2,058,387	\$ 1,842,353	\$ 1,409,127
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 6,429,721	\$ 4,789,019	\$ 4,289,097

Real Estate Assets

Airports Fund 41100

five-year revenue and expenditure forecast

	FY 2001 PROPOSED	FY 2002 FORECAST	FY 2003 FORECAST	FY 2004 FORECAST	FY 2005 FORECAST
Positions	21.00	21.00	21.00	21.00	21.00
Personnel Expense	\$ 1,262,745	\$ 1,300,627	\$ 1,339,646	\$ 1,379,835	\$ 1,421,230
Non-Personnel Expense	1,617,225	1,665,742	1,715,714	1,767,185	1,820,201
TOTAL EXPENDITURES	\$ 2,879,970	\$ 2,966,369	\$ 3,055,360	\$ 3,147,020	\$ 3,241,431
TOTAL REVENUE	\$ 2,446,744	\$ 2,520,146	\$ 2,595,751	\$ 2,673,623	\$ 2,753,832

A 3% inflation rate has been applied to the Fiscal Year 2002 – Fiscal Year 2005 expenses and revenues.

Fiscal Year 2002 – Fiscal Year 2005

No major projected requirements.